ANNEXURE B

5.2. Questionnaires for the Municipal Councillors

1. Has the council of the Buffalo City Metro Municipality Adopted the Supply Chain Management System?
2. Given the fact that Buffalo Metro Municipality, has been characterized by political tensions, has it been easy to follow the Supply Chain Management System Policy.
3. What role does the Internal Audit play in the Supply Chain Management System?
4. What have been the findings of the Auditor-General with regard to Buffalo City Metro Municipality in the past two Financial Years?
5. Is the delivery of services to the community within the Demarcation of the Municipality being affected by the implementation of the Supply Chain Management Policy, if Yes How?
6. What roles does the council play in ensuring that the Supply Chain Management Policy of municipality improves service delivery & improves local economic development.
Annexure 5. Questionnaire for the Municipal Manager

5.1 Questionnaires of the municipal councilors.
1. Has the Council of the K.W.T District Municipality adopted the Supply Chain Management Policy?
2. Is the current political situation of the Buffalo City King William's Town Municipality Affected the implementation of the Supply Chain Management Policy of the Municipality?
3. Do you think that there is a Direct-Link between the Political Instability and the Implementation of the Supply Chain Management Policy of the Municipality?
4. On a scale of one to ten how would you rate the implementation of Supply Chain Management Policy of the Municipality as prescribed by the National Treasury?
5. Does the Municipality have an adequate human resource capacity to implement the Supply Chain Management Policy?
6. Have the employees internalized the objectives of the Supply Chain Management System?

For instance, would you say there is a shared understanding of the Supply Chain Management Policy and its objectives among the employees?
7. Are there any challenges currently confronting the Implementation of the Supply Chain Management Policy, what are those challenges?
8. Do you Agree that the implementation of Supply Chain Management transformed the municipality’s procurement and provisioning practices into an integrated Supply Chain Management function?
9. Does your municipality’s Supply Chain Management System make provision of the following elements
10.1 Demand Management
10.2 Acquisition Management
10.3 Logistics Management
10.4 Disposal Management
10.5 Supply Chain Performance
10.6 Risk Management
11. Do you agree that the implementation of Supply Chain Management introduced a systematic approach for the appointment of consultants.

12. Does your Municipality have the necessary systems infrastructure to manage an effective and efficient Supply Chain Management Systems?

13. Has the implementation of Supply Chain Management created a Common understanding and interpretation of the preferential procurement Policy?

14. Has your Municipality's Supply Chain Management Procedures been compiled in accordance with the Supply Chain Management regulatory documents (policy, circulars, guide for Accounting Officers etc)

15. Does your Municipality's Bid specification /evaluation. Adjudication committees comprise of cross-functional teams?

16. Are responsibilities (including values) been delegated to Supply Chain Management practitioners /committees in writing.

17. Has the turnaround time in procuring goods and services been enhanced since the implementation of Supply Chain Management?

18. Are the Supply Chain Management Practitioners of the Municipality trained in Supply Chain Management Programmes?

19. Has the implementation of Supply Chain Management yielded savings for your Municipality?

20. Are the training programmes provided to Supply Chain Management practitioners of the municipality sufficient?

21. Do you Agree that the implementation of Supply Chain Management System enhanced your Municipality’s ability to reach operational objectives?

22. What mechanism are in place to ensure that Audit Committee are commendation are allowed?
5.3. **Directors or Section 57 Managers**

1. What informs the training and development needs in your Municipality?
2. Has the implementation of SCM Policy of your municipality been cascaded to all levels in the municipality?
3. How would you describe the Buffalo City Metro Municipality organizational culture?
4. How does the Organizational Culture Contribute to the implementation of the Supply Chain Management System Policy of the municipality?
5. How do you address deviation from the policy by your employees in your municipality?
6. Does the Municipality have an adequate human resource capacity?
7. What are the current challenges confronting the implementation of the supply Chain management System Policy in the Municipality and how they should be overcome?
5.4. Questionnaires for the Supply Chain Management Practitioners

1. What challenges faced by SCM practitioners in terms of their day to day operations?
2. Is there any intervention from the council in their operations?
3. Are there practitioners well trained in the implementation of the SCM policy of the Municipality?
4. Is there any pressure from other Sectors to perform well.
5. Are all service providers pay in time as suggested by the President.
Annexure C
Map of King William's Town